11:30 am

Welcome and Call to Order (Mr. Gompers)



The Village of Oakland Woods 420 S. Opdyke Rd, Pontiac, MI 48341 or Virtual - Zoom See below for details

To join this virtual meeting:

https://us02web.zoom.us/j/81668952334?pwd=NXdVMS91MFhwc0ZESk9ka25BU2VDUT09

AGENDA

11:30 am		Process	
10 minutes		• Prayer	
		Happy Holidays and Merry Christmas	
		 Welcome from Oakland Woods (Tracy Lathan, Administrator) 	
		Mission Moment (Ms. Edith Gutowski)	
11:40 pm 25 minutes	1.	Chairman's Report (Mr. Gompers)	TAB 1
20		 Approval of September 26, 2023 Meeting Minutes (ACTION) 	
		2024- PVM Foundation Board of Directors Meeting Schedule	
		March 5 th (virtual, via Zoom)	
		June 11 th (PVM New Home Office)	
		September 17 th (location TBD)	
		December 10 th (location TBD)	
		Board Self-Assessment Review (Dr. Lynda Jefferies)	
12:05 pm	2.	Secretary's Report (Ms. Bomberski)	TAB 2
10 minutes		• 2024 Slate of Directors (ACTION)	
		• 2024 Slate of Officers (ACTION)	
		Gary Ley Board Appointment	
12:15 pm 15 minutes	3.	DVM Cala Descr /Mr. Sahraaday and Ma. Maiay)	TAD 2
To minutoo	э.	PVM Gala Recap (Mr. Schroeder and Ms. Meier)	TAB 3
		Amount Raised Review Rudget	
		Review Budget	
		2025 PVM Gala & 2024 Luncheon to Say Thanks	
		Final Thoughts	
12:30 pm 5 minutes	4.	Break for Lunch	
12:35 pm			
50 minutes	5.	Board Generative Discussion (Mr. Weisner and Mr. Miller)	TAB 4
		Campaign for the Ages	
1:25 pm 20 minutes	6.	President's Report (Mr. Miller)	TAB 5
		Executive Summary	
		 Approval of the 2024 PVMF Budget (Mr. Gompers) (ACTION) 	
		Holiday edition of Your Giving Matters	
		Grants Update (Ms. Thomas)	
		 Legacy Society Update (Ms. Meier) 	
		Year End Appeal (Ms. Meier)	
1:45 pm		PVM Update (Mr. Myers)	
15 minutes	7.	Treasurer's Report (Mr. Blalock)	TAB 6
	,,	Treasurer's Report (With Dialock)	IADO
2:00 pm	8.	Executive Session – if needed (Mr. Gompers)	TAB 7
Adjourn	9.	Adjournment	
		· wjour · · · · · · ·	
	NEXT:	March 5, 2024 PVMF BOD Meeting (via Zoom)	
		June 11, 2024 PVMF BOD Meeting (new PVM Home Office) September 17, 2024 PVMF BOD Meeting (location TBD)	
		Luncheon to Say Thanks (location and date TBD)	
		December 10, 2024 PVMF BOD Meeting (location TBD)	4
			1

Welcome and Call to Order

Chairman's Report (Mr. Gompers)

	3/7 BOD Mtg.	4/25 Special BOD	6/6 BOD Mtg.	6/26 Special BOD	9/26 BOD Mtg.	10/27 Gala	12/5 BOD Mtg.	TOTAL
		Mtg.		Mtg.				
Blalock	Χ	Х	Χ	Х	Χ			
Bomberski	Х	Х	Х					
Boyle	Χ	Х	Х		Х			
Carnaghi	Χ	Х		Х	Χ			
Conway	Χ	Х	Х	Х				
Denler	Χ	Х		Х	Х			
Gompers	Χ	Х	Χ	Χ	Х			
Hubbard	Χ	Χ	Χ		Х			
Johnson	Χ	Χ			1			
Kimble	Χ	Χ	Χ		Χ			
Lewis		Χ			1			
Miller	Χ	Χ	Χ	Χ	Χ			
Peterson	Χ	Χ	Χ	Χ	Χ			
Romalia	Χ		Χ		Χ			
Schroeder	Χ	Χ	Χ	Χ	Χ			
Utley			Χ	Χ	Х			
Wallace		Х		Χ	Х			
Williams	Х	Х		Х	Х			
Ex-Officio								
Myers	Х		Χ	Х	Х			
Prues	Х		Χ	Х				

Foundation Staff:

Guests:

 Welcome and Call to Order

Chairman's Report Ms. Avni Thomas, Ms. Devon Meier, Ms. Tabatha Maxwell, Ms. Sonya Thompson

Ms. Sandra Pringle, Mr. Brian Carnaghi

Mr. Gompers called the meeting to order at 11:32 am., followed by prayer

- Mission Moment presented by Ms. Sandra Pringle, Redford Village resident
 - Resident of Redford since July of 2021 and is active in activities, Friends and Family, and the gala raffle
 - o Found PVM through Hartford Church and is close friends with Lynda Jefferies
- Remembering Yalonda Jackson

Chairman's Report (Mr. Gompers)

- Welcome, Marcia Nunn, new PVM Foundation Board Member
- Welcome, Sonya Thompson, new PVM Foundation Staff, Donor Relations and Database Coordinator
- Approval of June 6, 2023 Meeting Minutes (ACTION)
 - o A motion was made by Mark Boyle and seconded by Paul Hubbard to approve the June 6, 2023 Special Board Meeting Minutes. Passed unanimously.
- Approval of June 26, 2023 Special Meeting Minutes (ACTION)
 - o A motion was made by Bob Schroeder and seconded by Mark Boyle to approve the June 26, 2023 Special Board Meeting Minutes. Passed unanimously.
- 2024- PVM Foundation Board of Directors Meeting Schedule
 - o March 5th (virtual, via zoom)
 - June 11th (location TBD)
 - September 17th (location TBD)
 - o December 10th (PVM Home Office)
 - Board members can pass along suggestions for locations to hold the June 11 and September 17 meeting (ex: Hartford, PACE sites, Riverfront)

- Discuss upcoming PVM and PVMF Board self-assessment
 - o Performing a self- assessment is considered best practice of boards
 - PVM governance rolled this out to all of the Village Boards at the start of 2023
 - o The feedback obtained is used by each board to internally assess their performance
 - In October, the board will receive a survey and return the results to Lynda Jefferies. Lynda will tally the results and return it back to the board for them to assess at a following meeting.
 - Looking for 100% participation

PVM Gala (Mr. Schroeder and Ms. Meier)

- Theme- "Lights, Camera, Action"
- \$300,000 fundraising goal, \$265,000 raised to date
 - Ordered more raffle tickets to sell (4,500 to sell now, \$10 each)
 - o Do not have to be present to win
 - THANK YOU to the PVMF Board for sponsoring the \$4,000 cash prize
 - Please reach out to Paul Miller to purchase gala tickets, raffle tickets, sponsorships, donations, etc.
- Gala chairs- Dr. Lynda Jefferies and Karin Flint
- Location- Henry Hotel- 300 Town Center Dr., Dearborn, MI 48126
- Date- Friday, October 27
- Board Member Gifts

Board Generative Discussion (Ms. Romalia and Mr. Miller)

- Review and discussion of PVMF's emails and mailings (impact and moving donors to the mission)
 - Discussion surrounding video linked here: https://nonprofitstorytellingconference.com/number-1-story-that-raises-money/?utm source=betterfundraising&utm campaign=blog
 - o Telling complete vs. incomplete stories, which raises the most money?
 - Don't finish the story. Let your donors see themselves as the ones who complete the story
 - Add urgency by asking for help for seniors TODAY, not in the future
 - Donor should be the hero of the story
 - Group breakout topic 1: What is PVM's Incomplete Story?
 - Resident activities for social connections, walking path, exercise equipment
 - Supplies for COVID resurgence
 - Innovative housing (automated lighting, temp control, voice commands)
 - Find unmet needs and focus on individual people or Villages (go fund me style)
 - Transportation (VVC and in general)
 - Concern that the general public won't know what the VVC is
 - Furniture, food, etc., for a new incoming resident with nothing
 - Resident Emergency Help Fund and Benevolence
 - Affordable housing for those who do not qualify for subsidized housing and cannot afford market rate
 - Establish a fund to support advocacy and lobbying
 - Unmet needs for those 90 years and older
 - o Topic 2: What are other organizations sending you that compel you to donate?
 - They focus on one person or one pet. Focusing on one person makes it more relatable and makes it more realistic that their gift will make an impact.
 - Segmentation based on which Village is local to them
 - What do you think are the biggest challenges organizations like PVM have?
 - Staffing
 - Brio Living sent an appeal requesting support for staff
 - o This is becoming more common among organizations
 - o Usually established by a large gift
 - Homework for the group:
 - Look at our year-end appeal for five seconds as a non-believer (look as someone not invested in PVM) to see if the messaging is compelling
 - Share with Paul what you like about the appeal (envelope, sentences in the appeal, etc.)

4. Board
Generative
Discussion

PVM Gala

5. President's Report

President's Report (Mr. Miller)

- Staff Changes and new org chart
 - Please reach out to Paul or Avni if you know of anyone looking to work in grants, either full or part-time
- Executive Summary
 - o Currently at around \$3.6M of \$4.3M of our annual fundraising goal
- Campaign for the Ages Update
 - o \$12.6M raised of \$19.5M campaign goal
- Summer edition of Your Giving Matters
 - If you did not receive the newsletter, please let us know so we can update your mailing address on file
- Motion to write off \$20,000 of a \$50,000 pledge from Morrison made on 3/1/2000 (ACTION)
 - A motion was made by Paul Hubbard and seconded by Marcia Nunn to table this
 discussion until after we contact Morrison to attempt to collect payment for the remaining
 \$20,000 on the pledge. Passed unanimously.
- Grants Update (Ms. Thomas)
 - Herrick Foundation- \$1M grant to be submitted for Campaign for the Ages Westland
 - Wendy from the Herrick Foundation volunteered to work with PVM to reach out to her contacts to encourage them to support Campaign for the Ages
 - CS Mott Foundation
 - Still have about \$1M gap left for the Campaign for the Ages McFarlan
 - In the process of requesting a \$750,000 additional grant for Campaign for the Ages McFarlan from CS Mott
 - We need YOUR help connecting to Anna Main Charitable Trust and DMC Foundation (not the one at the Community Foundation)
 - Please contact athomas@pvm.org if you have any contacts at either Foundation
- Legacy Society Update (Ms. Meier)
 - Four new members of the Legacy Society and three new commitments
 - Currently have seven new members in 2023 out of our goal of eight
 - Marcia Nunn joins the Legacy Committee
 - Upcoming Legacy survey in early 2024
- PVM Update (Mr. Mvers)
 - Recap of the Legislative Breakfast on September 19th
 - PVM will take over the management of Alpena Pines from Wellsprings Lutheran Services on October 1, 2023
 - Update on filling vacant positions
 - 2023 LeadingAge Ziegler 200 Listing
 - If you have any questions on the report Roger emailed out on 9/25/23, please contact Paul Miller or Roger Myers
- Fall Reduction Committee
 - New committee of current and past board members, PVM staff, physicians, etc.
 - Led a presentation that can be used to present across the Villages and the VEH. The program was very well attended and we plan to replicate this across other Villages.
 - If anyone knows of any groups such as churches or civic groups that are interested in hearing more, please let us know and we are happy to present to them as well

6. Treasurer's Report

Treasurer's Report (Mr. Blalock)

- Motion to approve drawing \$500k from the FA LOC to pay for pre-development work at Oakland Woods and Lake Huron Woods (ACTION)
 - A motion was made by Mark Boyle and seconded by Bob Schroeder to approve a drawing \$500k from the FA LOC for pre-development work at Oakland Woods and Lake Huron Woods. Passed unanimously.
- Approve the Special Line of Credit of \$1.2M to PVM for paying down a portion of debt owed to Huntington National Bank, contingent on the approval of this motion from the PVM Corporate Board (ACTION)
 - This was approved by the PVM Finance Committee on 9/25/23
 - A motion was made by Marcia Nunn and seconded by Paul Hubbard to approve a new \$1.2M line of credit to PVM to pay Huntington Bank, contingent on the approval from the PVM board on 9/28/23. Passed unanimously.

 We are in this position due to the amount of time it took for us to bounce back on occupancy post-COVID, overall costs are up, PVM properties owe money to PVM, and delays in the closing of the Campaign for the Ages projects

7. Adjournment

AdjournmentThe meeting was adjourned at 2:04 pm

NEXT MEETING: PVMF Board Meeting; December 5, 2023 (Tuesday), location TBD or Zoom.

Tabatha Maxwell Linda Bomberski Recording Secretary Secretary



PVM -Foundation Board Self-Assessment

November 2023

N=10 Respondents

Conducting board self-assessments is considered a best practice for public, private, or nonprofit boards. It's all about the board assessing itself, as the name suggests. It is not a performance evaluation of the individual board members. Instead, it's an opportunity for the board to look at itself and ask, "How are we doing as a board?" Self-assessment is a worthwhile and critical component to ensure the board is functioning at its highest level and working to accomplish its mission. The self-assessment can confirm that a board is fulfilling their duties and responsibilities for planning and oversight.

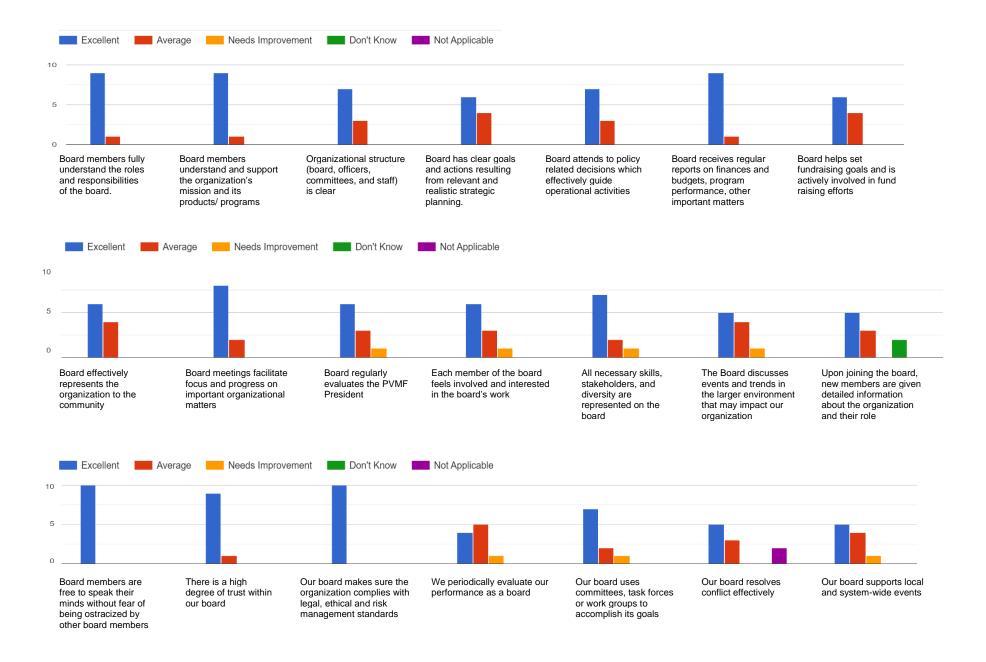
Board self-assessment is an ongoing process, not a one-time event. It's vital that boards periodically take an objective look at themselves and how they function as a group. The board's governance committee is normally tasked with ensuring that boards complete an annual self-assessment to identify areas of strength and opportunities for development. The PVM Village Boards and the Corporate Board have engaged in a similar process.

Enclosed are the results of your board's assessment. We suggest Board Chairs discuss these results at an upcoming board meeting making sure to celebrate areas of strength and identify next steps in any areas for improvement. The PVM Governance Committee will review assessment results to identify and address system wide themes.

Thank you for participating in this assessment.

PVM Governance Committee

Please assess how well your board is doing in each item:



Please list three points from the above checklist on which the Board should focus its attention over the next year. (7 responses)

- Fundraising, fundraising, fundraising.
- Term limits, committees to achieve goals, board members utilized for more than writing a check.
- 1. Board Recruitment and Development 2. Board Orientation to PVM's Broader Mission 3. Board Succession Planning, especially officers
- Afro American inclusion.
- Supporting local and systemwide events. Improve representing to the community our organization. Discussing of trends and events that may negatively impact PVM/PVMF.
- SUCCESSION PLANNING, SIMPLIFYING COMPLEX STRUCTURE OF PVM, GREATER EXPLANATION OF LENDING ARRANGEMENTS WITH RELATED ENTITIES.
- External trends & impact on PVMF, Goals beyond campaign, understanding PVM

Is there anything else you feel is important to consider about the Board? (4 responses)

- Tremendous leadership on the staff.
- Possibly consider revisiting the schedule of meetings throughout the year.
- Better Marketing
- PVM Financial shortfalls = gap of finances

Secretary's Report (Ms. Bomberski)



PRESBYTERIAN VILLAGES OF MICHIGAN FOUNDATION

Slate of Officers 2024 Officers

Board of Directors

Class of December 31, 2024	Class of December 31, 2025	Class of December 31, 2026
Mark Boyle	James Gompers	Linda Bomberski
Nate Conway	Duane Lewis	John Denler
Debra Romalia	Robert Peterson	Paul Hubbard
Robert R. Schroeder	Mark Wallace	Henry Johnson
John Utley	Michelle Williams	Thomas Kimble
		Marcia Nunn

Ex-Officio: Roger L. Myers

Rev. Dr. Lou Prues

PVM Gala Recap (Mr. Schroeder and Ms. Meier)

2023 PVM GALA REVENUE & EXPENSES				
REVENUE	2023 Actual	2023 Estimate	2021 Actual	2021 Estimate
Sponsorships	237,500.00	185,000.00	171,500.00	185,000.00
Full Price Tickets/Staff	41,050.00	60,000.00	40,450.00	60,000.00
On-site Fundraising - Raffle	34,284.00	15,000.00	18,305.00	15,000.00
Minute For Mission	12,325.00	5,000.00	6,311.00	
Donations - Sponsor a Resident	7,150.00	35,000.00	25,287.00	25,000.00
Donations - raffle prize	4,355.00			
Donations - event general	1,501.00			
<u>TOTAL</u>	338,165.00	300,000.00	261,853.00	285,000.00
EXPENSES	2023 Actual	2023 Estimate	2021 Actual	2021 Estimate
Venue	2020 / totadi	<u> </u>	<u> </u>	<u> </u>
Rental Fee	_	_	-	<u>-</u>
Deposit		-	_	-
Dinner	42,073.00	51,000.00	36,986.00	42,500.00
Popcorn at Cocktail Hour	250.00	2,500.00	,	,
Service Charge	10,354.32	12,240.00	8,994.00	10,440.00
Volunteer Refreshments	820.00	500.00	750.00	700.00
Valet Parking	-	-	-	3,500.00
Coat Check and Pop Corn Cart Attendees	300.00	150.00	200.00	200.00
Court Circuit and For Court Cart Financia				
AV				
Stage, Lighting, Sound & Labor	5,845.72	5,500.00	1,150.00	1,000.00
Security		-	-	-
Venue and AV Subtotal	59,643.04	71,890.00	48,080.00	58,340.00
	,	,	,	,
Printed Material				
Save the Date	-	1,700.00	972.00	1,700.00
Invitations/Response -	2,413.00	3,200.00	2,389.00	3,200.00
Postage	132.32	750.00	420.00	750.00
Program Book	2,198.00	1,600.00	1,601.00	1,540.00

<u>EXPENSES</u>	2023 Actual	2023 Estimate	2021 Actual	2021 Estimate
Minute for Mission Envelopes	285.00			
Raffle Posters/Flyers Design and Printing	861.00			
Signage	287.00			
Print and Postage Subtotal	6,176.32	7,250.00	5,382.00	7,190.00
<u>Program</u>				
Video Production	1,750.00	2,500.00		
Main Program Entertainment/DJ/Speakers	500.00	1,000.00	500.00	800.00
Raffle				
Raffle Prizes	-	50.00	50.00	
Printing Raffle tickets	450.75	200.00	187.00	100.00
Board Donations used to supplement raffle		E 000 00	7 100 00	E 000 00
prizes	-	5,000.00	7,100.00	5,000.00
Raffle Sellers	139.00	-	-	500.00
State License	50.00	50.00	50.00	50.00
Wine for Humanity	-	-	-	60.00
Program and Raffle Subtotal	2,889.75	8,800.00	7,887.00	6,510.00
<u>Decorations</u>				
Centerpieces	1,818.03	1,000.00	1,000.00	2,500.00
Other Decorations/Venue Setup			238.00	400.00
Resident Engagement and Décor Subtotal	1,818.03	1,000.00	1,238.00	2,900.00
Logistics				
Sponsor Signage		-	_	500.00
Photography	700.00	500.00	450.00	350.00
WOW factor	917.39	2,500.00	1,775.00	2,500.00
Entertainment Committee	2,425.00	2,500.00	-	2,500.00
Raffle Committee	87.97	500.00	338.00	500.00
On-site Fundraising Committee	-	200.00	-	200.00
Registration	75.97			

6 - 0 - 1,000.00	- 1,000.00	200.00 200.00 1,000.00
1,000.00		
1,000.00		
•	1,000.00	1,000.00
9 7,200.00	3,563.00	7,950.00
96,140.00	66,150.00	82,890.00
7 \$ 203,860.00	\$ 195,703.00	\$ 202,110.00
3	\$ 203,860.00	\$ 203,860.00 \$ 195,703.00

Board Generative Discussion (Mr. Weisner and Mr. Miller)

President's Report (Mr. Miller)



PVM FOUNDATION EXECUTIVE SUMMARY

YTD Progress through November 15, 2023

Cash and Pledges	\$ 2,047,137
Earned Income thru September 2023	\$ 398,000
TOTAL RAISED:	\$ 2,445,137
GOAL THROUGH 2023	\$ 4,347,000
AMOUNT TO GOAL	\$ 1,901,863
Fundraising Grants Raised for 3 rd Parties	\$ 1,350,000
Fundraising Management Revenue Generated Total Raised including 3 rd Party Funds	\$ 105,000
Total Italoga molaumy of Turty Fullac	\$ 3,795,137

Campaign for the Ages

Campaign for the Ages Capital Campaign fundraising goal \$19,500,000

Total Raised to Date \$12,904,665

Left to Raise for Campaign for the Ages \$6,595,335

Campaign for the Ages <u>General</u> (could be used at any of the four campuses)
Raised to date \$292,297

Campaign for the Ages <u>The Village of Lake Huron Woods</u> Fundraising Goal \$3,800,000 Raised to date \$2,911,520

- Working with Community Foundation for St. Clair County on submitting a request to the Acheson Foundation for \$500,000
- Developing a donor wall for gifts over \$500

^{**}Total Raised for Campaign for the Ages includes TCF, McFarlan Charitable & C.S. Mott Foundation gifts

Campaign for the Ages **The Village of Westland**

Fundraising Goal \$7,600,000

Raised to date \$4,638,724 (includes \$650,000 TCF Bank land/building donation)

- Herrick Foundation is interested in a \$1M grant. PVMF submitted a grant proposal and will here back in December or January on an award
- Buy a Brick fundraising
- Developing a fundraising where individuals can purchase a brick that will be part of a wall way or wall

Campaign for the Ages **The Village of Oakland Woods**

Fundraising Goal \$2,800,000

Raised to date \$940,115

Working with Oakland County on support

Campaign for the Ages McFarlan Villages

Fundraising Goal \$5,400,000

Raised to date \$4,122,110 (includes \$1.5M McFarlan Charitable, \$750k CS Mott & \$750k Weinberg)

- C. S. Mott Foundation is considering increasing their grant to the Campaign for the Ages McFarlan.
- Total Health Care Foundation will make their decision on a \$100,000 grant in November.
- The City of Flint may allocate \$200,000 to \$300,000 of AARP funds; a
 decision in the fall.

PLANNED GIVING

- 8 legacy commitments received so far in 2023
- Working on donor survey to go out in early 2024

UPCOMING MAILINGS/EVENTS

- End of Year appeal #1: mailed on November 17
- YGM appeal: mailed out mid-December (week of December 15)
- End of Year appeal #2: mailed out December 21

EMAIL/ONLINE APPEALS

- Year End Appeal #1
- Year End Appeal #2
- Giving Tuesday November 28
- (F)ilanthrophy Fridays stewardship updates

GRANT FUNDING UPDATE

New Grants Received \$256,000

\$ 100,000	Community Foundation for SE Michigan for Campaign for the Ages Lake
	Huron Woods and Westland
\$ 100,000	Total Health Care for Campaign for the Ages McFarlan
\$ 25,000	Michigan Nonprofit Association COVID relief
\$ 10,000	Huntington Bank for Resident Emergency Help Fund
\$ 10,000	St. John's Episcopal Church for Hillside Automatic Doors
\$ 9,500	A. G. Bishop Trust for McFarlan nutrition
\$ 1,500	Livonia Rotary for benches at St. Martha's

Grants Pending \$2,347,500

\$1	,000,000	Herrick Foundation
\$	750,000	C. S. Mott for Campaign for the Ages McFarlan*
\$	200,000	Bank of America for Campaign for the Ages McFarlan
\$	150,000	City of Flint ARPA Funding for McFarlan 800 E. Court Street*
\$	150,000	City of Flint ARPA Funding for McFarlan 700 E. Court Street*
\$	75,000	Jewish Fund for C4A Westland
\$	10,000	Kirk in the Hills for Oakland Woods Activities
\$	5,500	Village Club for Bethany Manor Resident Emergency Help Fund
\$	5,000	Fifth Third Bank for Resident Emergency Help Fund
\$	2,000	First Presbyterian Church of Royal Oak

Future Submissions \$155,000

\$ 90,000	Huntington Bank for Campaign for the Ages
\$ 25,000	Frey Foundation for Perry Farm
\$ 20,000	Irving S. Gilmore Foundation for Sage Grove
\$ 15,000	BCBS of Michigan Memory Care Training
\$ 5,000	Fifth Third Bank

^{*}indicates grant is submitted by another organization

GIVING PERCENTAGE/DONOR UPDATE

BOARD GIVING: 68% = \$185,524 **MANAGEMENT GIVING:** 77% = \$12,744 **EMPLOYEE GIVING:** 10% = \$5,036

DONOR BASE TO-DATE: 965 **NEW DONORS TO-DATE**: 288

RETURNING DONORS TO-DATE: 677

Board Giving Detail as of October 31, 2023

Board	% Giving	# of Total Board Members
PVM Foundation	95%	20
PVM Corporate	90%	21
East Harbor	71%	17
Redford	43%	7
Westland	88%	9
Bethany Manor	63%	8
Brush Park/Woodbridge Manor	47%	15
Hampton Meadows	100%	3
Harmony Manor	40%	7
Hartford Village	70%	9
Hillside/Perry Farm	55%	11
Holly Woodlands	57%	8
Mill Creek	80%	10
Oakland Woods	56%	9
Oakman Manor	56%	9
Our Saviour's Manor	86%	7
Peace Manor	20%	5
Rosebush	47%	15
Sage Grove	44%	9
Spring Meadows	43%	7
St. Martha's	85%	13
Thome Rivertown Neighborhood	50%	8
Warren Glenn	60%	5

^{*}Board and Management Staff giving not expected until after 90 days of membership

VILLAGES SPENDING GIFT FUNDS as of October 30, 2023

Village Spending Summary as of October 30, 2023	Funds Sper	nt	
Bethany Manor for resident cookouts and events	\$	8,119	
Brush Park Manor PV for Christmas décor, community room chairs, bus repairs	\$	7,272	
Delta Manor for resident activities	\$	474	
Dr. Violet T. Lewis Village	\$	150,000	
East Harbor supplies for Chapel	\$	24,302	
Hampton Meadows resident activities and outdoor furniture	\$	1,977	
Harmony Manor for technology (computers, printer, tv)	\$	1,817	
Hartford Village resident activities to reduce social isolation	\$	11,973	
Hillside for facilities improvements and grant expenses	\$	32,653	
Holly Woodlands resident activities and computer	\$	6,943	
Mill Creek resident activities to reduce social isolation	\$	63,662	
Oakland Woods resident activities to reduce social isolation	\$	1,807	
Oakman Manor resident activities (dinner, Mother's Day)	\$	6,736	
Our Saviour's Manor resident activities to reduce social isolation	\$	12,880	
Peace Manor dance classes and VVC equipment for residents	\$	892	
Perry Farm Village benevolence and resident activities	\$	56,514	
Redford resident activities to reduce social isolation	\$	6,831	
Rosebush resident activities to reduce social isolation	\$	4,086	
Sage Grove exercise bike and bingo for residents	\$	6,169	
Spring Meadows Easter patio furniture upgrades and new resident grill	\$	5,953	
St. Martha's gazebo, Wii bowling, benches for gazebo paid for by Livonia Rotary grant funds	\$	7,069	
Warren Glenn TV for resident activities and Ranney Balch grant spending	\$	3,392	
Wellness: Village Victory Cup Final Grant Invoice for Online Platform	\$	39,596	
Woodbridge resident activities to reduce social isolation	\$	6,158	
Grand Total	\$	467,275	

Account #	Account Name	Budget Sub Total 2024	Budget Total 2024	udget Sub otal-2023	Т	Budget otal 2023)23 - 2024 fferences	% diff	2024 Budget Notes
5015-910-01	SALARIES - DEVELOPMENT	\$ 564,553	\$ 564,553	\$ 543,483	\$	543,483	\$ 21,070	4%	Per PVMF Wages tab
5050-910-01	FICA EXPENSE	\$ 43,188	\$ 43,188	\$ 41,576	\$	41,576	\$ 1,612	4%	FICA is 7.65% of wages
5065-910-01	GROUP LIFE and HEALTH INSURANCE	\$ 28,342	\$ 28,342	\$ 25,533	\$	25,533	\$ 2,809	10%	11% increase over current year budget
5070-910-01	WORKERS COMPENSATION	\$ 530	\$ 530	\$ 530	\$	530	\$ -	0%	2021 budget \$600; 2022 spending \$44 per month = \$528 per year
5075-910-01	GROUP PENSION	\$ 5,892	\$ 5,892	\$ 5,892	\$	5,892	\$ -	0%	2021 budget \$4,137. 2022 budget \$491 per month = 5892
5085-910-01	TRAVEL, TRAINING & MILEAGE		\$ 50,100		\$	43,240	\$ 6,860	14%	
	Planned Giving donor visits - coffee, breakfast, lunch	\$ 3,200		\$ 1,200					Planned Giving donor visits - coffee, breakfast, lunch
		\$ 2,500		\$ 2,500					Florida trip \$400 flight + food + rental ca
		\$ 4,000		\$ 2,000					Mileage and per diems for PVMF team
	Planned Giving travel	\$ 14,040		\$ 14,040					\$7800 mileage + \$1440 meals + \$4800 hotel stays in Harbor Springs for DPG
		\$ 1,000		\$ 1,000					CCR consultant travel reduced to \$1000 for 2022
		\$ 3,000		\$ 3,000					\$600 for prof dev AT, TM, ST, DM, new hire
		-		\$ 3,500					Misc sponsorships MOVED TO SPONSORSHIPS GL
		\$ 3,000		\$ -					AFP Intl Conf for 1 staff - YJ \$3,000 budgeted in 2019; not in 2023 budget
		\$ 5,000		\$ 5,000					\$5,000 for Mackinac conference in 2023
		\$ 3,000		\$ 3,000					CMF conference for 2 employees (\$150 each)
		\$ -		\$ -					Blackbaud conference for 1 est \$7900
		\$ 5,200		\$ 5,200					2 staff for GIA conference
		\$ 3,000		\$ 3,000					2 staff for PASHA conference

Account #	Account Name	Budget Sub Total 2024	Budget Total 2024	Budget Sub Total-2023	Budget Total 2023	2023 - 2024 differences	% diff	2024 Budget Notes
		\$ -						TM to Storytelling conference
		\$ 3,160		\$ 1,000				misc training
ADD NEW GL	SPONSORSHIPS	\$ 3,500	\$ 3,500					NEW LINE: MOVE FROM TRAVEL, TRAINING AND MILEAGE \$1,500 for NPD Day table sponsorship + PACE CM sponsorship

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Account #	Account Name	Budget Sub Total 2024	Budget Total 2024	Budget Sub Total-2023	Budget Total 2023	2023 - 2024 differences	% diff	2024 Budget Notes
5100-910-01	OFFICE SUPPLIES		\$ 7,450		\$ 7,450	\$ -	0%	
		\$		\$ -				Color ink cartridges moved to DOT system support as supplied by and billed with DOT hours
		\$		\$ -				2 desk printer cartridges moved to DOT
		\$ 50		\$ 50				Badge machine accessories
		\$ 1,000		\$ 1,000				office supplies
		\$ 400		\$ 400				blackbaud check paper \$2,000 budgeter 2019
		\$ 6,000		\$ 6,000				using copier
5110-910-01	POSTAGE		\$ 18,155		\$ 14,079	\$ 4,076	22%	
		\$ 11,155		\$ 11,155				Mail House Postage Permit Renewal \$300 + reply permit \$275 + \$800 accour + \$1020 per newsletter *3 mailings + \$600 Gala Invites + \$1020 Direct mail x 5
		\$		\$ -				FedEx/UPS
		\$ 4,000		\$ 600				\$1,000 in stamps for bday, sympathy, holiday cards, and F&F + \$1,000 in stamps per each in-house mailing * 3 in house mailings (PG, monthly donor donor survey) estimated mailing to 1,000 people
		\$ 2,850		\$ 2,204				Postage Meter \$0.75 stamps estimated for 2024; 350 for CSMM + 3500 thank you /stewardship letters
	Planned Giving Postage	\$ 150		\$ 120		\$ -		200 stamps at \$0.75 cents each

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Account #	Account Name	Budget Sub Total 2024	Budget Total 2024	Budget Sub Total-2023	Budget Total 2023	2023 - 2024 differences	% diff	2024 Budget Notes
5120-910-01	PRINT & WEB PUBLICATIONS		\$ 90,679		\$ 93,623	\$ (2,944)	-3%	
	Planned Giving Print & Web Publications	\$ 4,500		\$ 4,500				\$1250 for Planned Giving Appeal:1 bequest-PG letter / CGA appeal (1,000 people) + \$3,000 PG flyers, posters, brochures + \$150 note cards + \$100 Thanksgiving cards for society members
		\$ 29,400		\$ 33,500				Direct Mail \$6,100 per appeal * 4 appeals with Grigg (F&F, Campaign for the Ages, Resident Help Fund, Year End and Tax Time) +1 monthly donor appeal in house * \$2000 + Donor Survey 3,000
		\$ 33,822		\$ 33,822				Giving Matters newsletter * 3 per year at \$11,274 (with insert) for 6268 names = 11274*3
		\$ -		\$ -				
		\$ -		\$ -				
		\$ 600		\$ 600				website hosting \$400/yr, constant contact, social media + \$200 for Facebook boosts individual donor meetings/meals moved to campaign expenses
		\$ -		\$ -				No Stelter in 2024
		\$ -		\$ -				website redesign
		\$ 1,500		\$ 500				donor stewardship bday cards, new donor welcome, sympathy cards
		\$ 20,400		\$ 20,400				web services by Grigg (includes maintenance and updates on site) \$1200 - 1700 per month * 12
		\$ 457		\$ 301				stewardship letters on letterhead (\$156 for 500 sheets of letterhead + \$145 for 500 letterhead envelopes)

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Account #	Account Name	Buc	Budget Sub Total 2024		Budget otal 2024	udget Sub otal-2023		Budget Total 2023	23 - 2024 ferences	% diff	2024 Budget Notes
5165-910-01	SPECIAL EVENTS			\$	24,950		\$	6,300	\$ 18,650	75%	
		\$	12,000			\$ -					Luncheon to Say Thanks
	Planned Giving cultivation/stewardship events	\$	2,500			\$ 2,500					Foundation sponsored cultivation/stewardship events at VEH, HV, PVF/HV, VOW, VOOW
		\$	6,000								Mackinac reception + summer/ fall reception
		\$	4,450			\$ 3,800					\$850 * 4 for board meetings, \$750 for staff meetings, \$300 for major gift cmte
5200-910-01	PURCHASED SERVICES			\$	551		\$	549	\$ 2	0%	
		\$	551			\$ 549					Iron Mtn \$45.73/mo
5202-910-01	CONSULTANT			\$	31,200		\$	46,800	\$ (15,600)	-50%	
		\$	31,200			\$ 46,800			,		CCR for partial year
		\$	-			\$ -					2 feasibility studies est \$35k, to be included in FA proforma
		\$	-			\$ -					
5255-910-01	LEGAL FEES	\$	-	\$	-	\$ -	\$	-	\$ -	0%	
5260-910-01	AUDITING FEES	\$	22,000	\$	22,000	\$ 18,000	\$	18,000	\$ 4,000	18%	Per BB 10/26/22
5265-910-01	MANAGEMENT FEE	\$	54,757	\$	54,757	\$ 53,162	\$	53,162	\$ 1,595	3%	increase 3% per Brian
5280-910-01	DUES AND SUBSCRIPTIONS			\$	11,040		\$	10,439	\$ 601	5%	
		\$	1,750			\$ 1,750					AFP (\$350 x5)
		\$	1,010			\$ 410					CFRE recertification \$410 & CFRE testing \$600
		\$	480			\$ 480					Planned Giving roundtable for 2 staff
		\$	400			\$ 399					Foundation Directory Online
		\$	1,000			\$ 1,000					Council of Michigan Foundations
		\$	4,400			\$ 4,400					GIA membership
		\$	2,000			\$ 2,000					Grant Prof Assoc
5320-910-01	CONNECTIVITY	\$	2,600	\$	2,600	\$ 3,800	\$	3,800	\$ (1,200)	-46%	5 phones for 2024; \$30*5*12 + \$800 fo Zoom

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Account #	Account Name	Budget Sub Total 2024	Budget Total 2024	Budget Sub Total-2023	Budget Total 2023	2023 - 2024 differences	% diff	2024 Budget Notes
5350-910-01	DOT SYSTEM SUPPORT	\$ 7,284	\$ 7,284	\$ 7,284	\$ 7,284	\$ -		per Mark Kronner email 10/2023, 2023 cost is same as 2022

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Account #	# Account Name		Budget Sub Total 2024		Budget Total 2024		Budget Sub Total-2023		Budget Total 2023	2023 - 2024 differences		% diff	2024 Budget Notes	
5353-910-01	SOFTWARE PURCH			\$	35,096			\$	21,783	\$	13,313	38%		
		\$	600			\$	600						Blackbaud payment enablement fee	
		\$	20,000			\$	10,454						Raiser's Edge	
		\$	10,000			\$	6,648						Financial Edge	
		\$	-			\$	3,468						Online Express	
	NEW LINE	\$	3,840			\$	-						[\$1920 FE NXT migration prep + (\$960 RE NXT Implementation add on FPE)*2/2 as half paid in October 2023 and half paid in Jan 2024	
		\$	656			\$	613						Crescendo for 1 user	
5354-910-01	MINOR SYSTEM PURCHASES	\$	4,483	\$	4,483	\$	5,483	\$	5,483	\$	(1,000)	-22%	Laptop setup (Laptop \$1,700, doc \$250 Keyboard/mouse \$60, Monitor \$350, windows 10 \$1,014) + ink cartridges (\$1,209 + \$1,300)	
5450-910-01	OFFICE RENT	\$	29,535	\$	29,535	\$	29,535	\$	29,535	\$	-	0%	current trend; Per BB 10/26/22	
5474-910-01	CAMPAIGN EXPENSES			\$	13,000			\$	2,000	\$	11,000	85%		
													\$200/brick (cost is \$40 per brick + \$7	
		\$	2,000			\$	2,000						Invites for 3-4 cultivation/ask events moved from print/publications	
	NEW LINE	\$	10,000										C4A Lake Huron Woods \$5,000 from PVM + \$10,000 from PVMF for donor wall (PVMF funds coming from unrestricted, not C4A funds raised)	
		\$	1,000										Friends and Family kickoff expenses \$100 per Village	
5475-910-01	MISC EXPENSES			\$	1,550			\$	1,800	\$	(250)	-16%		
		\$	750			\$	1,000						sympathy flowers, volunteer appreciation, job posting fees	
		\$	800			\$	800						flowers/Christmas gifts for thank you callers	
5590-910-01	PROPERTY TAXES	\$	850	\$	850	\$	796	\$	796	\$	54	6%	increase 3% per Brian	

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Account #	Account Name	Bud	get Sub Total 2024		Budget Total 2024		Budget Sub Fotal-2023	7	Budget Fotal 2023	023 - 2024 ifferences	% diff	2024 Budget Notes
5400-910-0	Insurance		1,200	Φ.	1,100	\$	1,100		1,100		2%	
3400-910-0	Ilisulance	Ψ	1,200	Ψ	1,100	Ψ	1,100	Ψ	1,100		2 70	
5902-920-01	SPECIAL EVENTS	\$	-	\$	-	\$	75,000	\$	75,000	\$ (75,000)	#DIV/0!	Oct 2023 Gala - spend \$75k to raise \$285k total (\$210k net) No Gala in 2024
6990-910-01	MATCHING FUNDS	\$	55,000	\$	55,000	\$	31,000	\$	31,000	\$ 24,000	2%	\$50,000 for 2024 matching
		\$	1,107,485	\$	1,107,385	\$	1,091,437	\$	1,090,237	\$ 17,147	2%	

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2024 Projected Revenue Summary

			1														
Income Type	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Ju	ıl-24	Aug-24	Sep-24		Oct-24	Nov-24		Dec-24	Total	QUESTIONS/ NOTES
											\perp						
Undesignated Funds (UR)																	
Special Event	\$ -		\$ -		\$ -		\$		\$ -	T	. \$		\$	- \$		\$ 	
Annual Giving	\$ -	\$ -	\$ -	\$ 7,000				7,000		\$ -	. \$	7,000		- \$		\$ 	4 mailings (Year End, Tax write off)
Total	\$ -	\$ -	\$ -	\$ 7,000	\$ -	\$ -	\$	7,000	\$ -	\$ -	- \$	7,000	\$	- \$	7,000	\$ 28,000	
Restricted (TR)																	
Grants				\$ 900,000					\$ 900,000					\$	500,000	\$ 2,300,000	CS Mott \$750,000; \$100k in CRA/Bank donations (Huntington, KeyBank, 5/3, PNC, Bank of America, Chase, First Merchant's Bank, Flagstar)
Friends & Family				\$ 100,000	\$ 50,000											\$ 150,000	\$150,000 F&F goal
Annual Giving														\$,		\$30,0000 includes board gifts for Luncheon to Say Thanks
Major Gifts														\$	1,600,000	\$	Major gifts = \$5,000 and above
																\$	C4A Westland brick sales \$60,000 goal
Total	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 50,000	\$ -	\$	-	\$ 900,000	\$ -	- \$	-	\$	- \$	2,130,000	\$ 4,080,000	
											\bot						
Total Endowment (Includes Benev	olence Endo										\perp						
PVM Endowment	\$ -		\$ -	\$ -	\$ -	\$ -	\$	-	\$ -	\$ -	. \$	-	\$	- \$		\$ -	
Benevolence Endowment	\$ -		\$ -	\$ -	\$ -	\$ -	\$	-	\$ -	\$ -	. \$	-	\$	- \$		\$ -	Church asks
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -	\$ -	. \$	-	\$	- \$	-	\$ -	
											_						
Annual Total	\$ -	\$ -	\$ -	\$ 1,007,000	\$ 50,000	\$ -	\$	7,000	\$ 900,000	\$ -	- \$	7,000	\$	- \$	2,137,000	\$ 4,108,000	
											_						
Special Events & Annual Giving (gifts less than \$5,000)																\$ 208,000	
Grants																\$ 2,300,000	
Major Gifts (gifts of \$5,000 and up)																\$ 1,600,000	
Fundraising Total																\$ 4,108,000	

+ Investment Income

Investment Income estimated

4,108,000

2024 Projected Revenue Summary

-		-,-			ido Gaiiiii	<u> </u>			
Income Type	Special Event Fundraising Expenses	Gra	ant Admin Fee		Net Cash Available		U	TR	PR
Line de circo de di Francia (UE)									
Undesignated Funds (UR)	Φ.								
Special Event	\$ -								
Annual Giving				_		_			
Total	\$ -	\$	-	\$	28,000	\$	28,000	\$ -	
Restricted (TR)									
Grants									
Friends & Family									
Annual Giving									
Major Gifts									
Total	\$ -	\$	(408,000)	\$	3,672,000			\$ 4,080,000	
Total Endowment (Includes Benevo									
PVM Endowment									
Benevolence Endowment									
Total	\$ -	\$	-	\$	-				\$
Annual Total	\$ -	\$	(408,000)	\$	3,700,000	\$	28,000	\$ 4,080,000	\$
Special Events & Annual Giving (gifts less than \$5,000)									
Grants									
Major Gifts (gifts of \$5,000 and up)									
Fundraising Total									
I lave at a ant la a ana a	•			-					

⁺ Investment Income

Printed on 12/4/2023 Page 2 of 2





The Holiday Meal, is there anything better?! Having a meal with your family or friends is such a key part of what makes this time of year so extra special.

You will be filled to the brim with holiday cheer after reading the story of Harriett Whiting and her comeback from a devastating fire where she lost everything to finding joy again. Single-handedly she is bringing the Christmas spirit to each resident at The Village of University Meadows 365 days a year.

Thank you Harriett for sharing your life's story. It's a Christmas present for all of us to unwrap!

Harriett Whiting is a wonderful and caring resident at University Meadows in Detroit. She is carving out her legacy one turkey drum stick at a time. Because of your donation, each month Harriett is able to purchase food and cook for the entire Village - yes, all 55 residents! These are not small meals either. Her Thanksgiving celebration included 3 large turkeys with all the trimmings. Harriett cooks all of this in her 750 sq. ft. apartment, too!

Harriett's kindness has helped strengthen the community. Other residents help her to set up and serve the meals. This includes bringing the home cooked meal to some residents in their apartments who are unable to leave their rooms. What a gift it is to still be included!

University Meadows is home to low-income older adults and is a collaboration with Develop Detroit. Several of the residents have limited or no families. The holidays for them can be very, VERY lonely. Monthly meals, especially those over the holidays, have bonded the residents together.

Harriett learned to cook in the tiny, one stop light town of Hayneville, Alabama. She left her home in 1985 to move to Detroit. "I needed to leave. I was in a troubled relationship and had an 18 month old daughter to care for. I had family in Detroit, so off I went," says Harriett lifting her hands in the air.

With the help of family, she raised her daughter in Michigan. She worked as a security guard at a church to make ends meet. During that time she moved 4 times, living in different apartments.

2



WITH YOUR DONATION, HARRIETT PURCHASES FOOD TO CREATE A MEAL IN HER 750 SQUARE FOOT APARTMENT FOR ALL 55 RESIDENTS AT UNVIERSITY MEADOWS.

In 2020, her life was turned upside down. An electrical fire in her bathroom destroyed her entire apartment along with all her belongings. "Family photos, heirlooms, all my clothes were gone. I was in shock. I had nothing. What was I to do?"

"Each night I would wake up crying and wondering where I would go. I was really depressed. Would I be homeless?" At this time, Harriett was living day-to-day in a hotel. Time and money were running out.

Your donations came to the rescue! During this same time period, with the help of generous donations to the PVM Foundation, The Village of University Meadows was completely renovated. Typically long waiting lists are the norm for subsidized housing - up to 3 years. Harriett's timing was perfect! "There were no good options for me. Thank goodness there was room at University Meadows. I was one step from being homeless."





Your donation changed Harriett's life by helping to provide a new home she can afford. It also enhanced the lives of every resident when Harriett and her cooking talents arrived! Thank you!

As each of us sit down for a Holiday meal, tip your glass to Harriett, but also to yourself for making this story have a happy ending! The next Harriett is out there, and thanks to you PVM will be ready with welcoming arms! Thank you for making great things happen at PVM!

Merry Christmas and Happy New Year!





YOUR DONATION IN ACTIONMUSIC FILLS THE AIR AT THE HOLIDAYS AND

YEAR ROUND AT THE VILLAGE OF EAST HARBOR

Over 13 years ago, the beautiful Kleemann Chapel was built on the Village of East Harbor's campus in Chesterfield, MI. To make this a reality, \$1.6M was raised by kind PVM Foundation donors. Since then, the Chapel has hosted weddings, choir

concerts, memorial services, joyful Christmas Eve services, and much, much more. It serves as the main gathering spot for the Village.

Beautiful music often fills the inside of the Kleemann Chapel. Now lovely sounds of hourly chimes and seasonal music ring throughout the campus and the neighborhood from the steeple high atop the Chapel.

This was all made possible because of a caring donation to the PVM Foundation. With that generous donation, East Harbor was able to purchase a state of the art sound system that can be played outdoors.



Executive Director, David Miller is jumping for joy over holiday music playing throughout The Village of East Harbor's Campus



Chaplain, Laura Stone is so excited for Christmas at The Village of East Harbor.

Executive Director. David Miller has heard from many excited residents who have said, "It gives you a small town feel to hear the chimes." And "It brings back memories of my childhood to hear the Christmas music "

Music can be played throughout the year to celebrate holidays and other special occasions. "Having Christmas music playing brings so much joy to the residents. East Harbor now has a caroling party each year," says Chaplain Laura Stone.

Christmas is a special time of year. The wonderful

music plays a major part of it. Thank you for making the Holiday Season so memorable at The Village of East Harbor.

Joy to the world!



pvmf.org Your GIVING matters HOLIDAY 2023

DON'T FORGET AN OLDER ADULT THIS HOLIDAY SEASON.

Emergencies are not planned. Every day, vulnerable older adults are just one emergency away from being forced to choose between overcoming a crisis or paying for food and heat. This is a choice no one should have to make.

Luckily, you can help! When you give today, your donation will provide urgent assistance to an older adult facing an emergency. Imagine the peace of mind knowing that if an unexpected event occurs, you have a safety net to fall back on.

James, a retired Veteran, experienced excruciating pain in his side and was rushed to the hospital for emergency surgery to remove his appendix. After a successful surgery, James's fear for his health was quickly replaced by a new fear. How will he pay for his medical bills? Even as a Veteran with

VA benefits and Medicare, James faces an out-of-pocket expense of over \$1,400, leaving him wondering how he will afford his next meal.

James is not alone, and countless older adults face a similar burden each and every day.

In 2023, 100 older adults received emergency support from the generosity of donors like you. Unfortunately, the funds ran out at the end of August. But, the emergencies did not stop.

By donating today, you can ensure that an older adult in desperate need of support is not turned away.

As you gather around your Thanksgiving table and reflect on your blessings and joys of the year, **don't forget an older adult this holiday season.**





MAKE A DIFFERENCE, ONE OLDER ADULT AT A TIME.

To donate: Visit PVMF.org or use the reply envelope enclosed with this newsletter. You can also call the Foundation at 248.281.2040.



YES!

I want to make a difference for an older adult, and support the Resident Emergency Help Fund!

O Here is my gift of: \$_____

NAME		
COMPANY NAME	STREET ADDRESS	
CITY	STATE	ZIP
TELEPHONE	E-MAIL ADDRESS	Thank you

248-281-2040 Your GIVING matters HOLIDAY 2023

MY FIRST 18 MONTHS...

LEGACY REFLECTIONS

Celebrating
with my PVM Legacy
Society friends.
The love to include you in

I'd love to include you in _ the photos next year. _



I hope you're doing well. Here we are celebrating another holiday issue of Your Giving Matters (YGM). It seems just like yesterday that I was introducing myself to you and sharing the impact and importance of legacy giving. As I reflect on my last 18 months with PVM, I would like to say thank you. I have met some of the most wonderful people, and I am truly inspired by your passion and commitment to older adults today and tomorrow. Here are just a few pictures of legacy friends I've met along the way. You can read about their stories in past issues of YGM.

I am thrilled to share that in 2023 we have received 8 new legacy commitments. Donors have made commitments through their Wills, Individual Retirement Accounts, and Life Insurance policies. Each person is creating his/her legacy today, so an older adult tomorrow has a safe, secure, and dignified place to call home. What a beautiful gift.

To view a list of all legacy donors, visit pvmf.org/giving/legacy-giving/members/

If you have questions about how you can support an older adult tomorrow, please give me a call – **947.247.0995**. I'd love to connect with you.

Wishing you a wonderful holiday season,

Devon Meier

Devon Meier, Director of Donor Engagement

P.S. Did you know? Anyone can make a legacy gift. There is no required amount to make a legacy gift. We have been blessed with gifts of all different sizes. Every dollar makes a difference for the future.









JANET LICKMAN



JOHN DENLER

PVM'S VETERANS PREFERENCE

Did you know?...

PAUL J. MILLER, CFRE
PRESIDENT, PVM FOUNDATION

PVM HAS A VETERANS PREFERENCE PROGRAM

Nov. 11th was Veterans Day - a day to remember and thank all Veterans for their service to our Country. One day is just not enough.

With 13 million Veterans 55 or older*, PVM developed a program to put Veterans first. No wait lists, no uncertainty, all Vets jump to the front of the line if they're looking for housing. A simple act of gratitude.

A previous cover story article focused on Helen Crocker a 73 year old that lived in her car for several months, waiting for housing she could truly afford. Her deceased husband was a Veteran. Because of his service, Helen now lives at The Village of Warren Glenn and is enjoying the Christmas season with all her new friends. Thankfully she isn't living day-to-day in her car outside of a grocery store anymore.

Your thoughtful donation has given so many of our very worthy Veterans a place to call home. **Thank you!**

Have a joyous Holiday season! Thank you for caring for an older adult in need!

Merry Christmas to you, the kind and thoughtful donor,



Paul J. Miller, CFRE

President, PVM Foundation











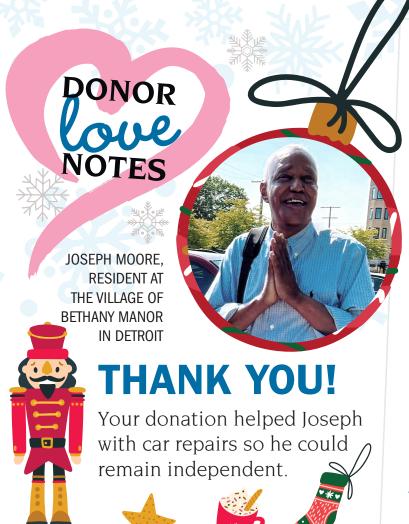
HELEN LIVED IN HER CAR FOR SEVERAL MONTHS. PVM'S VETERANS' PREFERENCE OFFERED HER A NEW PLACE TO CALL HOME AT THE VILLAGE OF WARREN GLENN.



Your GIVING matters

A publication of the Presbyterian Villages of Michigan Foundation. For more information, questions or story ideas, please contact

Paul Miller, at **248-281-2045** or email pmiller@pvm.org.



Dear Donors,

There are many people we Meet in our lives, but only a few will make a lasting impression on our minds and our hearts. I just thought I would take a moment to let you know how much you are appreciated I am in a better place because of your kindness. It was a blessing that you were able to assist me with repairs on my vehicle which has allowed me to continue my daily needs independently. You are helping soniors to continue to live good lives.

Thank you for all you are doing!

The Village of Bethany Manor



25200 Telegraph Road, Suite 400 Southfield, Michigan 48033-7496

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PERMIT #585

Wishing you a Merry Christmas and a Happy New Year!



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CONFIDENTIAL FOUNDATION PROFILE FOR PRESBYTERIAN VILLAGES OF MICHIGAN FOUNDATION

Impact 100 Metro Detroit

Mission Fueling Transformation in our Metropolitan Detroit community (Wayne, Oakland and Macomb counties).

History Grant funding comes from member contributions. Each Impact member votes to select the funded project(s). We pool \$1,000 donations from our members to award grants of \$100,000, with a goal each year of increasing how many \$100,000 grants we are able to fund.

Impact100 Metro Detroit gives preference to organizations that:

- Have annual operating budgets of at least \$300,000 and below \$5,000,000
- Are not affiliated with a larger national or regional parent organization
- Have an innovative, long lasting impact opportunity

Projects Eligibility

- Fit within one of the following focus area definitions human services, education, arts and culture, environment or urban revitalization (Note: Although Impact100 Metro Detroit members are all women, our giving is not restricted to projects or organizations made up of or benefitting only women)
- Serve residents of and expend funds primarily in the geographic areas of Wayne, Oakland and Macomb counties
- Be a new program, the expansion of an existing program, or a new or expanded collaboration
- Have a total project budget of at least \$100,000.
- Expend the funds within 18 months of being awarded

Impact 100 Metro Detroit will give priority to the following project characteristics:

- Target under-served populations
- Highlight unmet needs in the community
- Will have a measurable and sustainable high-impact on beneficiaries
- Those which allocate 15% or less of total grant funds to overhead/salary expenses for the project.

Board of Directors & Members

Name	Impact100 MetroDetroit Role	Occupation
Amy Anger	Immediate Past President	
Amy Bouque	President	
Angelique Strong Marks	Member	Cars.com Chief Legal Officer
Ashe-Leigh Hardy	Secretary	

CONFIDENTIAL FOUNDATION PROFILE FOR PRESBYTERIAN VILLAGES OF MICHIGAN FOUNDATION

Barb Kaufman	Chair, Financial Review	
Blaire Miller	Member	Hunter Group-High Impact Executive Search Managing Partner/Owner
Brooke Kircher	Co-chair, Financial Review Committee	
Cathy Gearig	Chair, Grant Administrator	
Cheryl Harewood	Growth Board member	Merkle Client Leadership Group Director and D&I Lead
Debora DiCicco	Chair, Membership Engagement	
Debra DeBose	Co-chair, Nonprofit Relations	
Denise Brooks Williams	Member	Henry Ford Health Senior VP and CEO of Markets
Eileen Vernor		Urban Science Wellbeing and HR Systems Director
Elissa Teal	Co-Secretary	
Erica Peresman	Co-Chair, Grant Review	
Jaclyn Jackson	Chair, Nonprofit Relations	RJF Portfolio Manager Investment Rep
Kathryn Bentley	Chair, Governance and Analytics	
Kelley Fitzpatrick		
Kelly Walsh	Chair, Membership Acquisition	
Kim Huttenlocher	Chair, Website and Data	
Ligia Kennedy	Co-Treasurer	
Luree J. Brown	Member	Ford Motor Company Launch Engineer
Madison Conley	Chair, Events	
Mary Carley	Member	Health Alliance Plan Principal Management Engineer
Melanie Knuppel	Treasurer	_
Nancy Moody	Member	DTE Energy VP of Public Affairs
Nikki Moran	Marketing Committee	
Tricia Skapyak	Chair, Marketing and PR	



Your generosity can bring joy and comfort to an older adult. See what <u>YOUR</u> gift can do!

Don't forget an older adult this holiday season.

pvmfoundation.org





Don't forget an older adult this holiday season.

Dear << Salutation>>,

Emergencies are not planned. Every day, vulnerable older adults are just one emergency away from being forced to choose between overcoming a crisis or paying for food and heat. This is a choice no one should have to make.

Luckily, you can help! When you give today, your donation will **provide immediate assistance to an older adult facing an emergency.** Imagine the peace of mind knowing that if an unexpected event occurs, you have a safety net to fall back on.

James, a retired Veteran, experienced excruciating pain in his side and was rushed to the hospital for emergency surgery to remove his appendix. After a successful surgery, James's fear for his health was quickly replaced by a new fear. How will he pay for his medical bills? Even as a Veteran with VA benefits and Medicare, James faces an out-of-pocket expense of over \$1,400, leaving him wondering how he will afford his next meal.

James is not alone, and countless older adults face a similar burden each and every day.

Because of your past donation, 100 older adults received support in their time of need.
Unfortunately, the funds ran out at the end of August. But, the emergencies did not stop.

Donate today and ensure that an older adult in desperate need of support is not turned away.

As you gather around your Thanksgiving table and reflect on your blessings and joys of the year, **please remember an older adult this holiday season**.

Here's to another year of creating a difference, one resident at a time.

Warmest regards,

Paul J. Miller, CFRE President



P.S. This holiday season, do not forget an older adult. Make your gift online!

PVMF.ORG/REHF



Treasurer's Report (Mr. Blalock)

PVM Foundation Executive Summary December 2023 Meeting Financial Statement Highlights

The market value of Cash and Investments at September 30, 2023 was \$19,508,000. This is a net increase of \$1,421,000 from December 31, 2022. Items to note:

- (\$485,000) in Annual Grants were released in Q1 of 2023
- (\$447,000) was granted to Westland Campaign for the Ages
- (\$100,000) was granted for Violet T Lewis Village Initial Construction
- \$450,000 Pledge was received from Dr. Bill Pickard for the McFarlan Campaign for the Ages
- \$250,000 was received from The Kresge Foundation for the Dr. Violet T. Lewis Village Project (\$250,000 remains as a Pledge)
- \$234,000 was received from the Michigan Health Endowment Fund (Payment on Pledge Receivable of \$466,000 at 12/31/22)
- \$200,000 was received from David Provost (Payment on Pledge Receivable of \$600,000 at 12/31/22)
- \$100,000 Pledge was received from the Community Foundation for Southeast MI (\$50,000 Westland Campaign for the Ages and \$50,000 LHW Campaign for the Ages)
- \$1,610,000 Unrealized and Realized gains/(losses)
- \$3,000,000 in Lines of Credit to PVM were paid back in April (Special, Facilities Advancement and Operations) along with \$209,000 of interest
- (\$1,500,000) in Lines of Credit to PVM were extended in June (Facilities Advancement and Operations)
- (\$500,000) in Lines of Credit were extended in September (Facilities Advancement)
- (\$1,244,000) in Lines of Credit were extended in September (Special Line of Credit)
- \$337,500 is being held for McFarlan Charitable Corporation for their Campaign for the Ages

The increase in PVMF Net Assets from all funds of \$1,458,000 through September 30, 2023 is \$259,000 greater than budgeted expectations. This is primarily due to \$1,610,000 Net Unrealized Gains and Unrealized Losses in Adjustments to Market and Realized Gains and Losses on Sales of Investments.

Presbyterian Villages of Michigan Foundation Balance Sheet

	9/30/2023	12/31/2022
ASSETS		
Cash	\$284,549	\$636,046
Accrued Interest Receivable	\$128,278	\$173,182
Pledges Receivable-Current	\$921,334	\$1,244,945
Investments	\$19,222,994	\$17,450,519
Beneficial Interests	\$10,450	\$10,450
Beneficial Interests-Other	\$54,525	\$54,525
Pledges Receivable-Non Current	\$896,774	\$336,458
Loan Receivable-Perry Farm	\$0	\$0
Lines of Credit Receivable	\$4,243,791	\$4,000,000
Capital Purchases	\$0	\$0
Miscellaneous Assets	\$4,800	\$4,800
Prepaid Assets	\$11,680	\$17,028
Other Receivables	\$0	\$37,500
Total ASSETS	\$25,779,175	\$23,965,453
LIABILITIES AND NET ASSETS		
LIABILITIES		
Accounts Payable	\$448,674	\$111,573
Due to PVM	\$33,637	\$0
Accrued Payroll	\$37,363	\$51,887
Liability Under Split Interest Agreements	\$37,080	\$37,080
Due To/From Interfund	\$0	\$0
Total LIABILITIES	\$556,753	\$200,540
NET ASSETS		
Unrestricted Funds	\$12,768,477	\$12,059,750
Temporarily Restricted Funds	\$6,632,157	\$5,894,094
Permanently Restricted Funds	\$5,821,788	\$5,811,069
Total NET ASSETS	\$25,222,422	\$23,764,914
Total LIABILITIES AND NET ASSETS	\$25,779,175	\$23,965,453
BEGINNING BALANCE WITH CURRENT YEAR ADJUSTMENTS	\$23,764,914	\$28,491,440
NET SURPLUS/(DEFICIT)	\$1,457,509	(\$4,726,526)
ENDING FUND BALANCE	\$25,222,422	\$23,764,914

Presbyterian Villages of Michigan Foundation Statement of Cash Flows

As Of 9/30/23

		Actual
CASH FLOWS FROM	A OPERATING ACTIVITIES	
NET SURPLUS/(DE	EFICIT) FOR PERIOD	\$1,457,509
ADJUSTMENTS TO	O RECONCILE NET INCOME TO NET CASH	
PROVIDED (US	ED) BY OPERATING ACTIVITIES	
1162-000-01	Decrease in CURRENT PORTION OF SPLIT INTERES	\$0
1165-000-01	Decrease in CHARITABLE GIFT ANNUITY	\$0
1171-000-01	Decrease in REMAINDER TRUST - PCF	\$0
1172-000-01	Decrease in BENEFICIAL INTEREST - CFSM	\$0
1173-000-01	Decrease in BENEFICIAL INTEREST - PCF	\$0
1174-000-01	Decrease in SPLIT-INTEREST AGREEMENTS - PVM	\$0
1175-000-01	Decrease in SPLIT-INTEREST AGREEMENTS - CFS	\$0
1176-000-01	Decrease in BENEFICIAL INTEREST - GASCHO TRU	\$0
1177-000-01	Decrease in CFSEM - GREEN HOUSE END	\$0
1178-000-01	Decrease in CFSEM - CHAPLAINCY FUND FOR PV	\$0
1179-000-01	Decrease in CFSEM - FAMILY CHAPLAINCY FUND	\$0
1180-000-01	Decrease in MISCELLANEOUS DONATED ASSETS	\$0
1216-000-01	Decrease in ACCOUNTS RECEIVABLE	\$0
1224-000-01	Decrease in A/R OTHER	\$37,500
1299-000-01	Decrease in RESERVE FOR DOUBTFUL ACCOUNT	\$0
1300-000-01	Decrease in PLEDGES RECEIVABLE	\$323,611
1301-000-01	Decrease in ALLOWANCE FOR DOUBTFUL PLEDGE	\$16,283
1302-000-01	Increase in PLEDGES RECEIVABLE-LONG TERM	(\$656,606)
1303-000-01	Decrease in DISCOUNT ON PLEDGES RECEIVABL	\$80,007
1304-000-01	Decrease in PLEDGES RECEIVABLE-CONTRA	\$0
1330-000-01	Decrease in ACCRUED INTEREST RECEIVABLE	\$44,904
1340-000-01	Decrease in PREPAID INTEREST	\$0
1341-000-01	Increase in PREPAID INSURANCE	(\$11,862)
1342-000-01	Decrease in PREPAID OTHER	\$17,210
1343-000-01	Decrease in PREPAID RELEASED FROM RESTRICTIO	\$0
2101-000-01	Decrease in ACCOUNTS PAYABLE	(\$14,339)
2102-000-01	Increase in DUE TO/DUE FROM PVM	\$33,637
2103-000-01	Decrease in ACCOUNTS PAYABLE OTHER	(\$2,400)
2104-000-01	Increase in GRANTS PAYABLE	\$16,340
2105-000-01	Decrease in DEFERRED REVENUE	\$0
2106-000-01	Increase in ASSETS HELD FOR MCC	\$337,500
2125-000-01	Increase in DUE TO/DUE FROM UNRESTRICTED FU	\$742,955
2126-000-02	Decrease in DUE TO/DUE FROM TEMPORARILY R	(\$738,063)
2127-000-03	Decrease in DUE TO/DUE FROM PREMANENTLY R	(\$10,719)
2128-000-04	Increase in DUE TO/DUE FROM BOARD DESIGNATE	\$5,827
2163-000-01	Decrease in CURRENT PORTION OF SPLIT INTERES	\$0
2165-000-01	Decrease in ANNUITY PAYABLE	\$0
2166-000-01	Decrease in PVMF ANNUITY PAYABLE	\$0
2170-000-01	Decrease in DISCOUNT FOR FUTURE INTEREST	\$0
2221-000-01	Decrease in ACCRUED PAYROLL	(\$14,244)
2222-000-01	Decrease in ACCRUED PAYROLL WITHHOLDINGS	(\$124)

Presbyterian Villages of Michigan Foundation Statement of Cash Flows

As Of 9/30/23

		Actual
2223-000-01	Decrease in FICA EMPLOYER PORTION	(\$156)
3990-000-01	Decrease in NET ASSETS	\$0
3990-000-02	Decrease in NET ASSETS	\$0
3990-000-03	Decrease in NET ASSETS	\$0
3990-000-04	Decrease in NET ASSETS	\$0
NET CASH PRO	OVIDED (USED) BY OPERATING ACTIVITIES	\$1,664,769
CASH FLOWS FRO	M INVESTING ACTIVITIES	
1213-000-01	A/R PERRY FARM LAND CONTRACTS	\$0
1214-000-01	A/R OBLIGATED GROUP	\$0
1219-000-01	A/R PVM LINES OF CREDIT	(\$243,791)
1725-000-01	COMPUTER SOFTWARE	\$0
1735-000-01	A/D COMPUTER SOFTWARE	\$0
1940-000-01	CAPITAL PURCHASES - CURRENT YEAR	\$0
NET CASH PRO	OVIDED (USED) BY INVESTING ACTIVITIES	(\$243,791)
CASH FLOWS FRO	M FINANCING ACTIVITIES	
1350-000-01	NOTE RECEIVABLE	\$0
NET CASH PRO	OVIDED (USED) BY FINANCING ACTIVITIES	\$0
NET INCREASE/(DI	ECREASE) IN CASH	\$1,420,978
CASH AND CASH E	EQUIVALENTS AS OF 1/1/2023	\$18,086,565
CASH AND CASH E	QUIVALENTS AS OF 9/30/2023	\$19,507,543

Presbyterian Villages of Michigan Foundation Income Statement

	9/1/2023 9/30/2023 ACTUAL	9/1/2023 9/30/2023 BUDGET	Variances	1/1/2023 9/30/2023 ACTUAL	1/1/2023 9/30/2023 BUDGET	Variances	2023 ANNUAL BUDGET
UNRESTRICTED FUNDS							
UNRESTRICTED FUNDS OPERATING							
OPERATING REVENUES							
CONTRIBUTIONS	\$39,940	\$55,000	(\$15,060)	\$337,597	\$115,000	\$222,597	\$240,000
FUNDRAISING MANAGEMENT FEE REVENUE	\$12,942	\$50,000	(\$37,058)	\$196,251	\$223,000	(\$26,749)	\$376,000
GRANT ALLOCATIONS/MATCHING FUND TRANSFERS	(\$25,320)	\$0	(\$25,320)	(\$114,394)	\$0	(\$114,394)	\$0
INVESTMENT INCOME	\$29,276	\$0	\$29,276	\$366,657	\$0	\$366,657	\$0
MISCELLANEOUS INCOME	\$0	\$0	\$0	\$351	\$0	\$351	\$0
Total OPERATING REVENUES	\$56,837	\$105,000	(\$48,163)	\$786,461	\$338,000	\$448,461	\$616,000
OPERATING EXPENSES							
FOUNDATION OPERATIONS	\$90,037	\$78,371	(\$11,666)	\$756,386	\$704,782	(\$51,605)	\$1,037,016
OTHER UNRESTRICTED	\$496	\$0	(\$496)	\$1,207	\$0	(\$1,207)	\$0
GRANTS-EQUIPMENT	\$0	\$0	\$0	\$21,740	\$96,850	\$75,110	\$96,850
GIFTS AND GRANTS	\$1	\$0	(\$1)	\$556,861	\$342,308	(\$214,553)	\$343,308
Total OPERATING EXPENSES	\$90,534	\$78,371	(\$12,163)	\$1,336,194	\$1,143,940	(\$192,254)	\$1,477,174
Total UNRESTRICTED FUNDS OPERATING	(\$33,697)	\$26,629	(\$60,326)	(\$549,733)	(\$805,940)	\$256,207	(\$861,174)
UNRESTRICTED FUNDS NON-OPERATING-REVENUES							
4805-050-01 ADJUSTMENT TO MARKET VALUE	(\$459,113)	\$0	(\$459,113)	\$2,023,953	\$0	\$2,023,953	\$0
4820-050-01 GAIN ON SALES OF ASSETS	(\$130,693)	\$0	(\$130,693)	(\$765,494)	\$0	(\$765,494)	\$0
Total UNRESTRICTED FUNDS NON-OPERATING-REVENUES	(\$589,806)	\$0	(\$589,806)	\$1,258,459	\$0	\$1,258,459	\$0
UNRESTRICTED FUNDS NON-OPERATING-EXPENSES							
5681-910-01 AMORTIZATION EXPENSE	\$0	\$274	\$274	\$0	\$2,466	\$2,466	\$3,288
Total UNRESTRICTED FUNDS NON-OPERATING-EXPENSES	\$0	\$274	\$274	\$0	\$2,466	\$2,466	\$3,288
Total UNRESTRICTED FUNDS	(\$623,503)	\$26,355	(\$649,858)	\$708,726	(\$808,406)	\$1,517,132	(\$864,462)

TEMPORARILY RESTRICTED FUNDS

REVENUES

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Presbyterian Villages of Michigan Foundation Income Statement

	9/1/2023 9/30/2023 ACTUAL	9/1/2023 9/30/2023 BUDGET	Variances	1/1/2023 9/30/2023 ACTUAL	1/1/2023 9/30/2023 BUDGET	Variances	2023 ANNUAL BUDGET
CONTRIBUTIONS	\$131,416	\$500,000	(\$368,584)	\$1,522,122	\$2,230,000	(\$707,878)	\$3,760,000
GRANT ALLOCATIONS/MATCHING FUND TRANSFERS	\$25,320	\$0	\$25,320	\$164,394	\$0	\$164,394	\$0
UNREALIZED GAINS AND LOSSES	(\$103,456)	\$0	(\$103,456)	\$471,096	\$0	\$471,096	\$0
REALIZED GAINS AND LOSSES	(\$20,572)	\$0	(\$20,572)	(\$119,333)	\$0	(\$119,333)	\$0
INVESTMENT INCOME	\$1,874	\$0	\$1,874	\$31,579	\$0	\$31,579	\$0
CHANGE IN PLEDGES DISCOUNT	(\$58,175)	\$0	\$58,175	(\$80,007)	\$0	\$80,007	\$0
Total REVENUES	(\$23,593)	\$500,000	(\$523,593)	\$1,989,852	\$2,230,000	(\$240,148)	\$3,760,000
EXPENSES							
OTHER	\$24,101	\$0	(\$24,101)	\$15,080	\$0	(\$15,080)	\$80,000
GRANTS-WELLNESS	\$0	\$0	\$0	\$71,181	\$0	(\$71,181)	\$0
GRANTS-EQUIPMENT	\$465,962	\$0	(\$465,962)	\$554,510	\$0	(\$554,510)	\$0
GRANTS-OTHER PROGRAM EXPENSES	\$29,939	\$0	(\$29,939)	\$343,950	\$0	(\$343,950)	\$0
GRANTS-BENEVOLENCE	\$501	\$0	(\$501)	\$38,330	\$0	(\$38,330)	\$0
GIFTS AND GRANTS	\$1,500	\$0	(\$1,500)	\$76,226	\$0	(\$76,226)	\$0
FUNDRAISING MANAGEMENT FEES	\$12,942	\$50,000	\$37,058	\$152,511	\$223,000	\$70,489	\$376,000
Total EXPENSES	\$534,945	\$50,000	(\$484,945)	\$1,251,788	\$223,000	(\$1,028,788)	\$456,000
Total	(\$558,538)	\$450,000	(\$1,008,538)	\$738,063	\$2,007,000	(\$1,268,937)	\$3,304,000
Total TEMPORARILY RESTRICTED FUNDS	(\$558,538)	\$450,000	(\$1,008,538)	\$738,063	\$2,007,000	(\$1,268,937)	\$3,304,000
PERMANENTLY RESTRICTED FUNDS							
REVENUES							
CONTRIBUTIONS	\$0	\$0	\$0	\$10,715	\$0	\$10,715	\$0
Total REVENUES	\$0	\$0	\$0	\$10,715	\$0	\$10,715	\$0
EXPENSES							
OTHER	\$0	\$0	\$0	(\$4)	\$0	\$4	\$0
Total EXPENSES	\$0	\$0	\$0	(\$4)	\$0	\$4	\$0
Total	\$0	\$0	\$0	\$10,719	\$0	\$10,719	\$0

Presbyterian Villages of Michigan Foundation Income Statement

	9/1/2023 9/30/2023 ACTUAL	9/1/2023 9/30/2023 BUDGET	Variances	1/1/2023 9/30/2023 ACTUAL	1/1/2023 9/30/2023 BUDGET	Variances	2023 ANNUAL BUDGET
Total PERMANENTLY RESTRICTED FUNDS	\$0	\$0	\$0	\$10,719	\$0	\$10,719	\$0
BEGINNING FUND BALANCE	\$26,404,463	\$26,404,463	\$0	\$23,764,914	\$23,764,914	\$0	\$23,764,914
NET SURPLUS/(DEFICIT)	(\$1,182,041)	\$476,355	(\$1,658,396)	\$1,457,509	\$1,198,594	\$258,914	\$2,439,538
ENDING FUND BALANCE	\$25,222,422	\$26,880,818	(\$1,658,396)	\$25,222,422	\$24,963,508	\$258,914	\$26,204,452

Executive Session (If Needed)